

## AT A GLANCE

### Our Mission

To collaborate and provide leadership within the Catholic community in Singapore in fulfilling the Church's social mission especially for the most vulnerable in society.

### Our Vision

To be the visible sign of God's love for humanity demonstrated by Catholics living the principles and values of the Catholic Social Teaching.

### Member Organisations

- Abilities Beyond Limitations and Expectations (ABLE) acts29
- Archdiocesan Commission for the Pastoral Care of Migrants and Itinerant People (ACMI)
- Assisi Hospice
- Boys' Town Singapore
- Canossaville Children's Home
- Caritas Humanitarian Aid & Relief Initiatives, Singapore (CHARIS)
- Catholic AIDS Response Effort
- Catholic Business Network
- Catholic Lawyers Guild
- Catholic Medical Guild
- Catholic Nurses Guild
- Catholic Welfare Services
- Christian Family and Social Movement
- Clarity Singapore Limited
- Faith and Light Community
- Family Life Society
- Infant Jesus Homes and Children's Centres
- Jesuit Refugee Service Singapore
- Mamre Oaks (New in 2015)
- Montcare Care (previously Marine Parade Family Service Centre)
- Morning Star Community Services
- Roman Catholic Prison Ministry
- Society of St Vincent de Paul (SSVP)

# Stewardship Report 2015

*We are grateful for the continuous generosity and support of the Catholic community over the past year. We take this opportunity to share a summary of our work for the financial period ending 30 September 2015.*

### Key Financials

Income and Expenditure	FY 2015	FY 2014
Donations and Fees	\$ 8,082,496	\$ 8,087,778
Donations for Agape Village	\$ 3,250,450	\$ 6,994,259
Sponsorships	\$ 239,445	\$ 827,755
Others	\$ 157,308	\$ 155,061
<b>Total Incoming Resources</b>	<b>\$ 11,729,699</b>	<b>\$ 16,064,853</b>
Costs of Charitable Activities	\$ 5,846,451	\$ 6,490,241*
Fundraising and Sponsorship Costs - Agape Village	\$ 63,837	\$ 190,181*
Fundraising and Sponsorship Costs	\$ 203,125	\$ 143,573
Governance Costs	\$ 190,324	\$ 203,025
<b>Total Resources Expended</b>	<b>\$ 6,307,737</b>	<b>\$ 7,027,020</b>
<b>Net Incoming Resources</b>	<b>\$ 5,421,962</b>	<b>\$ 9,037,833</b>

### Ratios

	FY 2015	FY 2014
Funds Raised	\$11,572,391	\$15,909,792
Fundraising and Sponsorship Expenses	\$ 270,962	\$ 333,754*
Fundraising Ratio <sup>1</sup>	2.3%	2.1%
Grants Given	\$ 4,669,520	\$ 5,512,267
Other Charitable Expenses	\$ 1,176,931	\$ 977,974*
Programme Ratio <sup>2</sup>	80%	85%
Reserves	\$17,720,604	\$14,976,949
Agape Village Building Fund	\$14,171,526	\$ 11,622,597
Reserves Ratio <sup>3</sup>	2.94 years	2.24 years

### Organisation

Board Members	15
Committee Members (excluding Board Members)	65
Staff	16
Member organisations	24
Beneficiaries	> 50,000

#### Notes:

- 1 Measures fundraising efficiency. Computed based on the formula: Fundraising and Sponsorship Costs ÷ Total Funds Raised.
- 2 Measures funds deployed on charity programmes versus fundraising and overheads. Computed based on the formula: Expenses Spent on Charitable Programmes (including Grants) ÷ Total Expenditure.
- 3 Measures number of years of reserve. Computed based on the formula: Reserves ÷ Total Expenditure (excluding Fundraising and Sponsorship Costs).

\* Reclassified

## Caritas Singapore Annual Report

The Annual Report and Governance and Financial Report provides an insight into the activities and events of Caritas Singapore in the year and our summarised financial statement as at 30 September 2015.

#### You may receive this report by one of the following means:

- Download a soft copy from our website at <http://caritas-singapore.org/about-us/annual-financial-reports/>
- Email your request for a hard copy at [annualreport@caritas-singapore.org](mailto:annualreport@caritas-singapore.org) and we will mail it to you.
- Collect a copy from our office at 55 Waterloo Street #08-01, Catholic Centre, Singapore 187954





# OUR SOCIAL MISSION

BY CARITAS SINGAPORE COMMUNITY COUNCIL

**“Greater attention must be given to “the needs of the poor, the weak and the vulnerable, in a debate often dominated by more powerful interests.” (Pope Francis, Laudato Si’) Such an emphasis on compassion for the poor and marginalised is central for Caritas Singapore, the social mission arm of the Catholic Church in Singapore.**

**- His Grace, Archbishop William Goh**

## Key Highlights 2015

The Board carried out a review of Caritas Singapore's role and focus in the next four years at the Board retreat held in January 2015. Arising from this, a set of strategic priorities was developed to steer the work of Caritas Singapore over the next four years, from 2015 to 2018. Our vision to be the visible sign of God's love for humanity is encapsulated in the five pillars of our strategic plan for 2015.

## Strategic Priority No 1: “Knowing Christ, Knowing Catholic Social Teaching”

(There is an inseparable bond between our faith and the poor. May we never abandon them. - Evangelii Gaudium [Joy of the Gospel], 48, Pope Francis).

To live out our Caritas Singapore mission and vision, Christ has to be our cornerstone. Through our formation programmes many have discovered a deeper appreciation of the Catholic Social Teaching (CST), enabling them to live out their faith in Jesus Christ more authentically in the world. We will continue to extend our formation programmes to the leaders, staff and volunteers of our member organisations. We will also reach out to the parishes to support and enable more Catholics to understand CST (which is probably one of the best kept secrets of the Church) and be motivated by their faith to “go forth” to do good because Jesus loves us unconditionally, and in the same way, so must we.

## Strategic Priority No 2: “Reflecting Christ in Service”

(Jesus does not tire of saying to us: “Give them something to eat.” [Mark 6:37] - Evangelii Gaudium [Joy of the Gospel], 49, Pope Francis)

We are guided by Pope Francis who challenged the Church to be a “Church for the Poor”. Our 24 Caritas Singapore member organisations serve a multitude of needs from caring for the physically challenged to those with intellectual disabilities; from the youth at risk to the elderly poor, from the marginalised to the migrants. In 2015, we are blessed to welcome Mamre Oaks which is set up to address a gap in our social landscape ie caring for adults with special needs.

As staff and volunteers of the Caritas Singapore family, we are to be “reflections” of Christ who is always merciful, compassionate and who loved everyone unconditionally. As humans, we have our failings and often fall into sin. During this Jubilee Year of Mercy, let us encourage and support one another to be like the Mary, Joseph and the Wise Men who having encountered Emmanuel, God-with-us, in the person of Jesus the baby in the manger, and be forever transformed and make choices that will involve us “conceiving God's presence in our milieu”, “listening and doing God's will even if the world may frown upon us”; and “going a different way” because we have been “evangelised by the poor”.

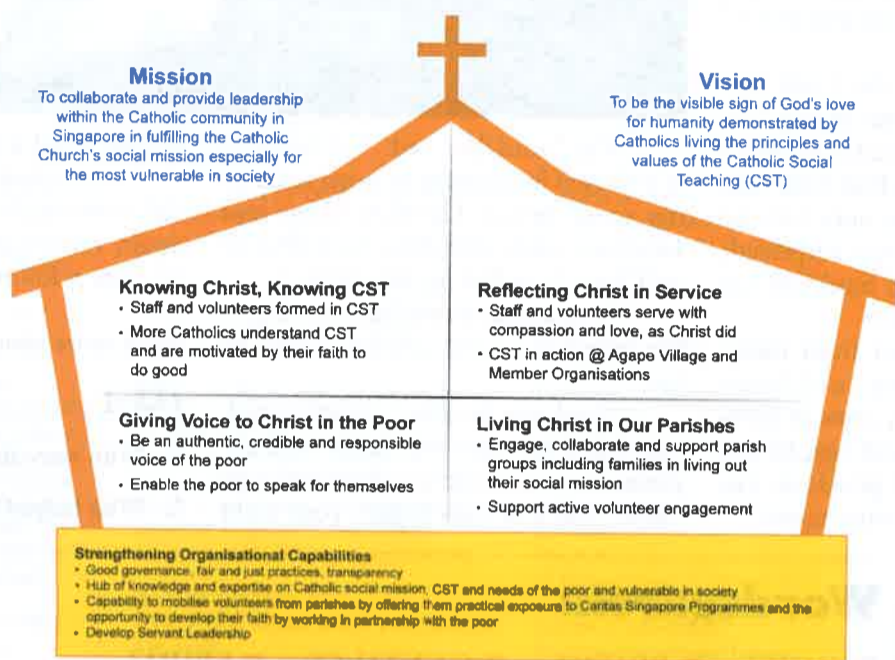
## Strategic Priority No 3: “Giving Voice to Christ in the Poor”

(We are called to find Christ in them, to lend our voice to their causes, but also to be their friends, to listen to them, to speak for them. - Evangelii Gaudium [Joy of the Gospel], 198, Pope Francis)

Beyond the structures and organisations, each of us is called to work as individuals and communities to make the Kingdom of God present in our world. Caritas Singapore's “Singaporeans Against Poverty” campaign or “SGAP”, aims to raise awareness of “poverty” in developed and affluent Singapore, inspiring individuals to reach out beyond their comfort zones, to the vulnerable elderly neighbour sitting at the void deck every evening; the security guard or cleaner we walk past every day without noticing; the domestic helper or the server in the restaurant who makes our lives that much more convenient; and to say hello to them, chat with them, listen to them, acknowledge them and simply be “a candle in the darkness”.

In 2015, Caritas Singapore member organisations, CHARIS and Catholic Business Network, organised the CHARIS Humanitarian Forum & Fair and Christ@Work Conference respectively to lend voice to the issues of humanitarian challenges and to the dignity of work. Both events drew more than 500 participants. This year, we will be holding the fourth Social Mission Conference on 13 August 2016 and it will be attended by

## Caritas Singapore Strategic Plan 2015 - 2018



Archbishop William Goh as well as Cardinal Luis Antonio Tagle, President of Caritas Internationalis. Do mark your calendar and invite your friends and neighbours to attend. We hope that through such forums, we give voice to the social concerns in our community, and inspire individuals and communities to come together and collaborate in our work of partnering the poor.

To be effective in this modern world, Caritas Singapore has also to learn to give voice to Christ, using technology. We have started to create our digital footprint on social media, and will continue to learn and leverage this platform to “Give Voice to Christ in the Poor”.

## Strategic Priority No 4: “Living Christ in our Parishes”

(Each individual Christian and every community is called to be

an instrument of God for the liberation and promotion of the poor...

- Evangelii Gaudium [Joy of the Gospel], 187, Pope Francis)

In his 2015 Lenten message, Pope Francis shares his desire that “all those places where the Church is present, especially our parishes and our communities, may become islands of mercy in the midst of the sea of indifference”. In September 2015, Caritas Singapore Young Adults held a reflection on this theme and there were many young people from the parishes who participated. There have also been many initiatives at parish level to help the poor and needy. Caritas Singapore will play our part to engage, collaborate and support parish priests and groups including families, in living out the social mission of the Church. We will support active parish volunteer engagement with our Caritas Singapore member organisations especially the Society of St Vincent de Paul. Agape Village will also be a platform to engage with the youth from the parishes especially those preparing for the sacrament of confirmation.

Archbishop William Goh has outlined his vision for an evangelistic and missionary Church working in communion to share the good news about Jesus Christ and be a visible witness of His love in every sphere of society. Caritas Singapore will play our part to make this vision a reality.

## Strategic Priority No 5: “Strengthening Organisational Capabilities”

(“...like a wise man who built his house on the rock” - Matthew 7:24)

Good governance in all aspects of our operations and our IPC fund continues to be an integral foundation of Caritas Singapore. We will continue to strengthen our capabilities especially in the area of on-going understanding to the needs of the poor and the vulnerable in society; as well as more effective volunteer experience management where the personal faith and development dimensions are as much a part of the experience as is the actual work in partnering the poor. Caritas Singapore will strive to be the hub of knowledge and expertise for the Church on our social mission and on the Catholic Social Teaching.

We shared our strategic priorities with our member organisations at our Leaders' Council in March 2015. The leaders concurred that it was important for us to work together as family and Church, forming one identity and being a visible sign of God's love through the work of the member organisations.

Caritas Singapore achieved a new milestone in our journey with the opening of Agape Village, a one-stop social services hub for the poor, the marginalised and the community. The four-storey non-residential centre with a gross floor area of over 4,000 sqm, is located at 7A Lorong 8 Toa Payoh. The village will bring together the resources and services of our 24 member organisations under one-roof to provide integrated services for our beneficiaries and anyone in the community who needs help, regardless of race, religion or nationality.

In partnership with our member organisations, Agape Village offers integrated case management, counselling, art therapy, free legal clinic and other programmes and services. Besides rehabilitation and respite care centres, Agape Village also offers skills training and development programmes. Through these services, Caritas Singapore hopes to help families break out from the poverty cycle and move forward in their lives.

## Ongoing Core Programmes

### Formation

Caritas Singapore aims to promote and facilitate a greater understanding of the Catholic Social Teaching (CST) to Catholics and the wider community in Singapore; and in doing so, to strengthen our faith in application to daily life and in social mission. We provide formation programmes for our member organisations through various talks and workshops to bring CST to their leaders and staff, as well as different groups and communities. We also continue in our efforts to promote CST through the use of our study guides.

### Volunteering

Caritas Singapore promotes the spirit of volunteering and continues to engage potential volunteers to understand their interest areas. We continue to communicate with our member organisations to understand their needs for volunteers and build the capacity of their volunteer coordinators.

### Fundraising

Charities Week raised over \$5.8 million and this amount, together with donations received from the Sustained Giving and Many Helping Hands projects, goes to support the work of our Catholic social and community organisations.

### Grant Making

Over \$4.5 million in grants was given out to member organisations and groups through a rigorous grants process.

### Communications

Caritas Singapore provides oversight on the areas of work to support our overall organisational objectives and to help in the effective engagement of our stakeholders, including our member organisations, the Catholic community, the broader community, donors and volunteers.

### Membership and Capacity Building

Caritas Singapore organises regular events and formation workshops for our 24 member organisations to foster better networking, to identify needs and common issues, and to coordinate support to meet such needs.

### Shared Services

Caritas Singapore seeks to synergise resources across our many Catholic social and community organisations and enhance service delivery through collaboration. We encourage our member organisations to work together.

### Advocacy and Research

Caritas Singapore seeks to raise awareness of issues faced by the poor and marginalised in the community, working at root causes to bring about long-term changes. We undertake research and tap on member organisations' analysis and learning to formulate our advocacy work and strategy.

### Young Adults

Caritas Singapore seeks to involve young adults in the social mission of the Church.