

We Rise As One

Financial Report 2023

Unique Entity Number 200613504D

Caritas Singapore Community Council Limited

Annual Financial Statements 30 September 2023

	Page
Directors' statement	1
Independent auditor's report	3
Statement of financial activities	6
Balance sheet	10
Statement of changes in funds	12
Statement of cash flows	13
Notes to the financial statements	15

Directors' statement

The directors are pleased to present their statement to the members together with the audited financial statements of Caritas Singapore Community Council Limited (the "Council") for the financial year ended 30 September 2023.

Opinion of the directors

In the opinion of the directors,

- (i) the accompanying statements of financial activities, balance sheet, statement of changes in funds and statement of cash flows together with the notes thereto are drawn up so as to give a true and fair view of the financial position of the Council as at 30 September 2023, and the financial performance, changes in funds and cash flows of the Council for the financial year ended on that date, and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Council will be able to pay its debts as and when they fall due.

Directors

The directors of the Council in office at the date of this statement are:

Liew Yun Chong Agnes (Appointed as Chairman on 1 January 2023) Alan Lim Kang Hong Fr. Ambrose Vaz Francis Wan Kin Choy Lum Hon Fye Pereira Carol Barbara Teo Sien Peng Gerard Yee May Kuen, Peggy Sarah Cheong Thiam Beng Benedict (Appointed on 1 January 2023) Mark Ceryl Wettasinghe (Appointed on 1 January 2023) (Appointed on 1 January 2023) Sr. Seow Lee Huang Theresa (Appointed on 1 January 2023) Woo Mei Lin Jacqueline (Appointed on 1 June 2023) Roland Yeow Theng Nam

Lee Pei Siang Susanna (Appointed on 1 June 2023)
Neo Peng Choon Alvin (Appointed on 1 January 2024)

Arrangements to enable directors to acquire shares and debentures

The Council is a company limited by guarantee and has no share capital. None of the Directors holding office at the end of the financial year had an interest in the share capital of the Council that is required to be reported pursuant to Section 201(6)(f) of the Singapore Companies Act 1967.

Independent auditor's report
For the financial year ended 30 September 2023

Independent auditor's report to the members of Caritas Singapore Community Council Limited

Report on the audit of the financial statements

Opinion

We have audited the accompanying financial statements of Caritas Singapore Community Council Limited (the "Council"), which comprise the balance sheet as at 30 September 2023, the statement of financial activities, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the Companies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Council as at 30 September 2023 and of the financial performance, changes in funds and cash flows of the Council for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Council in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for other information. The other information comprises Directors' statement set out on pages 1 to 2 but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement on this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' statement

Directors' interests in shares and debentures

The Council is a company limited by guarantee.

There were no shares or debentures in issue in the Council at the end of the financial year.

Options

The Council is a company limited by guarantee. As such, there are no share options or unissued shares under option.

Auditors

Ernst & Young LLP has expressed their willingness to accept re-appointment as auditors.

On behalf of the board of directors

Liew Yun Chong Agnes Director

Teo Sien Peng Gerard

Director

11 January 2024

Independent auditor's report
For the financial year ended 30 September 2023

Independent auditor's report to the members of Caritas Singapore Community Council Limited

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises the directors. The directors' responsibilities include overseeing the Council's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent auditor's report For the financial year ended 30 September 2023

Independent auditor's report to the members of Caritas Singapore Community Council Limited

Auditor's responsibilities for the audit of the financial statements (cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required to be kept by the Council have been properly kept in accordance with the provisions of the Companies Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) The Council has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) The Council has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Ernst & Young LLP

Public Accountants and Chartered Accountants Singapore

11 January 2024

Caritas Singapore Community Council Limited

Statement of financial activities
For the financial year ended 30 September 2023

		← Genera	-General Fund ——▶		Agap	- Agape Fund	1	
	Note	Unrestricted Fund 2023	Restricted Fund 2023	Unrestricted Fund 2023	Restricted Fund 2023	Agape Village Building Fund Sinking Fund 2023 2023	Sinking Fund 2023	Total 2023 &
Incoming resources		9	9	9	€))	→
Incomina resources from generated funds								
Voluntary income	4	2,134,050	1	10,321,049	ļ	1	1	12,455,099
Interest income – financial institution		42,728 6.141	1 1	182,156 29.024	1 1	1 1	1 1	224,884 35 165
Interest income = lease receivable Investment income:-		<u>-</u>		130,03				,
Coupons	18	1	1	193,829	1	1	1	193,829
- Dividends	9	1	1	6,165	1	ı	1	6,165
- Interest		1	1	220	1	1	i	220
- Others		1	1	1,125	1	i	ı	1,125
 Unrealised gain on financial asset at FVPL 		ı	1	165,104	1	1	1	165,104
Incoming resources from charitable activities Other incoming resources	ú	132,769	į	814,130	1	1	ı	946,899
Total incoming resources		2,315,688	1	11,712,802	,	ı		14,028,490
Resources expended								
Costs of generating funds								
Costs of generating voluntary income	9	93,752	1	399,679		1	1	493,431
Investment expenditure: Unrealised loss on financial assets at FVPL		ı	1	9,168	-1	1	1	9,168
- Realised loss on financial assets at FVPL			1	43,948	1	I	1	43,948
Total costs of generating funds		93,752	1	452,795	I	ı	İ	546,547
Net incoming resources available for charitable application		2,221,936	ı	11,260,007	I	ı	1	13,481,943

Caritas Singapore Community Council Limited

Statement of financial activities (cont'd) For the financial year ended 30 September 2023

		← General	— General Fund ——▶		—— Адар	- Agape Fund	↑	
	Note	Unrestricted Fund 2023	Restricted Fund 2023	Unrestricted Fund 2023	Restricted Fund 2023	Agape Village Building Fund Sinking Fund 2023 2023 \$	inking Fund 2023 \$	Total 2023 \$
Net incoming resources available for charitable application		2,221,936	1	11,260,007	I	.1	1	13,481,943
Cost of charitable activities Governance costs	٥ م	1,108,197	1 1	8,898,672 401,160		1 1	195,800	10,202,669 401,160
		1,108,197	ı	9,299,832	1	J	195,800	10,603,829
Interest expense – lease liabilities Interest expense – provision for reinstatement costs	19	6,903 234	1 1	74,399 5,973	1	1.1	Î	81,302 6,207
Total resources expended	' '	1,209,086	1	9,832,999	1	I	195,800	11,237,885
Net incoming resources, representing total comprehensive income	,	1,106,602	1	1,879,803		1	(195,800)	2,790,605

Caritas Singapore Community Council Limited

Statement of financial activities

For the financial year ended 30 September 2023

		← —Genera	—General Fund —		Agap ——	- Agape Fund		
	Note	Unrestricted Fund 2022	Restricted Fund 2022 \$	Unrestricted Fund 2022	Restricted Fund 2022 \$	Agape Village Building Fund Sinking Fund 2022 2022 \$	Sinking Fund 2022 \$	Total 2022 \$
Incoming resources								
Incoming resources from generated funds	_	1 308 717		10 567 A11	1			11 063 105
Voluntary income – financial institution	t	9.318		40,689	1 1	1	1	50.007
Interest income – lease receivable	17	ı	1	7,233	1	1	1	7,233
Investment income;- Coupons	6 5	1	1	36,614	1	1	1	36,614
- Dividends	0	ı	I	883	I	I	1	883
Incoming resources from charitable activities Other incoming resources	ည	109,345	1	495,229	ı	ı	I	604,574
Total incoming resources		1,517,377	1	11,145,059	1	1	1	12,662,436
Resources expended								
Costs of generating funds								
Costs of generating voluntary income	9	860'59	1	277,522	1	I	1	342,620
Investment experionations. - Unrealised loss on financial assets at FVPL - Realised loss on financial assets at FVPL		1 1	1 1	133,788 1,879	1 1	1-1	1.1	133,788 1,879
Total costs of generating funds		65,098	1	413,189		!	1	478,287
Net incoming resources available for charitable application		1,452,279	I	10,731,870	I	ı	I	12,184,149

Caritas Singapore Community Council Limited

Statement of financial activities (cont'd) For the financial year ended 30 September 2023

		◆——Genera	—General Fund ——	•	Agap	- Agape Fund		
	Note	Unrestricted Fund 2022 \$	Restricted Fund 2022 \$	Unrestricted Fund 2022	Restricted Fund 2022	Agape Village Building Fund Sinking Fund 2022 2022 \$	الا Fund 2022 \$	Total 2022 \$
Net incoming resources available for charitable application		1,452,279	1	10,731,870		1	1	12,184,149
Cost of charitable activities Governance costs	7	868,784	1.1	8,633,950 377,787	1 1	1 1	1-1	9,502,734 377,787
		868,784	1	9,011,737	1	l	_	9,880,521
Interest expense – lease liabilities Interest expense – provision for reinstatement costs	17	7,179	1 [78,756 5,674	[]	1 1	1 1	85,935 5,904
Total resources expended		941,291	1	9,509,356	l	1	ı	10,450,647
Net incoming resources, representing total comprehensive income		576,086		1,635,703		1	1	2,211,789

Balance sheet As at 30 September 2023

	Note	General Fund 2023 \$	Agape Fund 2023 \$	Total 2023 \$
Non-current assets				
Property, plant and equipment Agape Village Building Right-of-use assets	12 12 17	2,065 - 531,278	27,552 10,098,075 3,052,379	29,617 10,098,075 3,583,657
		533,343	13,178,006	13,711,349
Current assets				
Prepayments	13	10,564	70,979	81,543
Lease receivable Other debtors and deposits Financial assets at fair value through	17 14	16,877	8,157 167,339	8,157 184,216
profit or loss (FVPL) Cash and short-term deposits	18 15	3,426,107	6,078,850 19,683,292	6,078,850 23,109,399
		3,453,548	26,008,617	29,462,165
Non-current liabilities				
Provision for reinstatement cost Lease liabilities	19 17	4,780 129,991	122,422 1,381,848	127,202 1,511,839
		134,771	1,504,270	1,639,041
Current liabilities				
Creditors and accruals Lease liabilities	16 17	762,122 5,803	351,114 62,153	1,113,236 67,956
		767,925	413,267	1,181,192
Net current assets		2,685,623	25,595,350	28,280,973
Net assets		3,084,195	37,269,086	40,353,281
Funds				
General Fund				
Restricted fund	20	345,836	_	345,836
Unrestricted fund	21	2,738,359		2,738,359
		3,084,195	_	3,084,195
Agape Fund				
Restricted fund/expendable endowment fund Unrestricted fund	20 21	_	298,340 25,417,717	298,340 25,417,717
Agape village building – restricted designated fund	20	_	10,098,075	10,098,075
Sinking fund	20	_	1,454,954	1,454,954
		=	37,269,086	37,269,086
Total funds		3,084,195	37,269,086	40,353,281

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Balance sheet As at 30 September 2023

	Note	General Fund 2022 \$	Agape Fund 2022 \$	Total 2022 \$
Non–current assets				
Property, plant and equipment Agape Village Building Right-of-use assets Lease receivable	12 12 17 17	9,786 — 561,550 —	52,036 10,633,472 3,231,777 8,157	61,822 10,633,472 3,793,327 8,157
		571,336	13,925,442	14,496,778
Current assets				
Prepayments Lease receivable Other debtors and deposits Financial assets at fair value through	13 17 14	7,804 — 2,791	61,612 95,424 144,084	69,416 95,424 146,875
profit or loss (FVPL) Cash and short-term deposits	18 15	1,831,757	5,029,707 19,028,457	5,029,707 20,860,214
		1,842,352	24,359,284	26,201,636
Non-current liabilities				
Provision for reinstatement cost Lease liabilities	19 17	4,546 135,794	116,449 1,444,001	120,995 1,579,795
		140,340	1,560,450	1,700,790
Current liabilities				
Creditors and accruals Lease liabilities	16 17	282,624 13,131	512,028 91,768	794,652 104,899
		295,755	603,796	899,551
Net current assets		1,546,597	23,755,488	25,302,085
Net assets		1,977,593	36,120,480	38,098,073
Funds General Fund				
Restricted fund Unrestricted fund	20 21	345,836 1,631,757	=	345,836 1,631,757
		1,977,593	-	1,977,593
Agape Fund				•
Restricted fund/expendable endowment fund Unrestricted fund	20 21	_	298,340 23,537,914	298,340 23,537,914
Agape village building – restricted designated fund Sinking fund	20 20	_	10,633,472 1,650,754	10,633,472 1,650,754
		-	36,120,480	36,120,480
		1,977,593	36,120,480	

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Caritas Singapore Community Council Limited

Statement of changes in funds For the financial year ended 30 September 2023

	General Fund	l Fund		Agape Fund	Fund		
	Unrestricted Fund	Restricted Fund	Unrestricted Fund \$	Restricted Fund \$	Agape Village Building Fund	Sinking Fund \$	Total Funds
2023							
At 1 October 2022	1,631,757	345,836	23,537,914	298,340	10,633,472	1,650,754	38,098,073
Net incoming resources	1,106,602	1	1,879,803	l	1	(195,800)	2,790,605
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	1	1	1	ſ	(535,397)	1	(535,397)
At 30 September 2023	2,738,359	345,836	25,417,717	298,340	10,098,075	1,454,954	40,353,281
2022							
At 1 October 2021	1,055,671	345,836	21,902,211	298,340	11,184,014	1,650,754	36,436,826
Net incoming resources	576,086	ı	1,635,703	-1	ſ	1	2,211,789
Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	1	1	1	1	(550,542)	1	(550,542)
At 30 September 2022	1,631,757	345,836	23,537,914	298,340	10,633,472	1,650,754	38,098,073

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statement of cash flows For the financial year ended 30 September 2023

	2023 \$	2022 \$
Cash flows from operating activities		
Net incoming resources for the year	2,790,605	2,211,789
Adjustments:		
Interest income – financial institution Interest income – lease receivable Depreciation charge – property, plant, and equipment Depreciation charge – right-of-use assets Interest expense – lease liabilities Interest expense – provision for reinstatement costs Amortisation of building fund Coupons income Dividends income Interest income Loss on disposal of assets Unrealised loss on financial assets at FVPL Realised loss on financial assets at FVPL Unrealised (gain)/loss on financial assets at FVPL	(224,884) (2,842) 580,451 209,670 81,302 6,207 (535,397) (193,829) (6,165) (220) 680 9,168 43,948 (165,104)	(50,007) (7,233) 612,484 209,670 85,935 5,904 (550,542) (36,614) (883) - - 1,879 133,788
		· · ·
Operating cash flows before changes in working capital	2,593,590	2,616,170
Changes in working capital Increase in prepayments Increase in other debtors and deposits Increase/(decrease) in creditors and accruals	(12,127) (37,341) 318,584	(24,256) (54,722) (59,225)
Net cash flows from operating activities	2,862,706	2,477,967
Cash flows from investing activities		
Purchase of property, plant, and equipment Interest received Coupons received Dividends received Movement in short-term deposits greater than 3 months Financial assets at FVPL Proceeds from sale of financial assets at FVPL	(13,529) 225,104 193,829 6,165 (11,378) (2,038,582) 1,110,422	(5,099) 50,007 36,614 883 (11,316) (5,390,915) 225,541
Net cash flows used in investing activities	(527,969)	(5,094,285)
Cash flows from financing activities Receipts from lease receivable Repayment of principal portion of lease liabilities Payment of interest expense on lease liabilities	98,266 (104,899) (81,302)	98,266 (100,266) (85,935)
Net cash flows used in financing activities	(87,935)	(87,935)

Statement of cash flows (cont'd) For the financial year ended 30 September 2023

	2023 \$	2022 \$
Net increase/(decrease) in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents	2,246,802 (8,995)	(2,704,253)
Cash and cash equivalents at the beginning of the financial year (Note 15)	18,791,289	21,495,542
Cash and cash equivalents at the end of the financial year (Note 15)	21,029,096	18,791,289

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

1. General information

Caritas Singapore Community Council Limited (the "Council") is a company limited by guarantee and registered charity under the Companies Act 1967. The Council was initially registered as the Catholic Social and Community Council Limited under the Charities Act 1994 in Singapore (Registration No: 02022). The registered office is at 7A Lorong 8 Toa Payoh #04–01 Agape Village Singapore 319264.

The Council has established the Caritas Singapore Agape Fund (Agape Fund), a trust fund governed by a board of ten trustees. The fund was also registered under the Charities Act 1994 in Singapore (Unique Entity No: T06CC2001K) and it was granted the status of an Institutions of a Public Character until 31 March 2025, subject to renewal. The objectives of the fund are in line with that of the Council.

The principal activities of the Council are to provide the overall leadership to the various charitable organisations under the Archdiocese which assist in the relief of poverty and provide support to needy beneficiaries regardless of age, sex, nationality, religion or moral character. The Council is the official social and community arm of the Archdiocese to fulfil the Church's social mission for the benefit of the broader community.

2. Summary of significant accounting policies

2.1 Basis of preparation

The financial statements of the Council have been prepared in accordance with Financial Reporting Standards in Singapore ("FRSs"). They are also subjected to the provisions of the Charities Act 1994 and of the Companies Act 1967.

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar (SGD or \$), which is also the Council's functional currency.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Council and are effective for annual financial periods beginning on or after 1 October 2022. The adoption of these standards did not have any material effect on the financial performance or position of the Council.

2.3 Standards issued but not yet effective

The Council has not adopted the following standards that have been issued but not yet effective:

	Effective for annual periods beginning
Description	on or after
Amendments to FRS 1 Presentation of Financial Statements:	
Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to FRS 1 Presentation of Financial Statements and	
FRS Practice Statement 2: Disclosure of Accounting Policies	1 January 2023
Amendments to FRS 8 Accounting Policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates	1 January 2023
Amendments to FRS 12 Income Taxes: Deferred Tax related to	1 bandary 2020
Assets and Liabilities arising from a Single Transaction	1 January 2023
FRS 117 Insurance Contracts	1 January 2023
Amendments to FRS 116 Leases: Lease Liability in a Sale and Leaseback	1 January 2024
Amendments to FRS 1 Presentation of Financial Statements:	1 January 2024
Non-current Liabilities with Covenants	1 January 2024
Amendments to FRS 7 and FRS 107: Supplier Finance	
Arrangements	1 January 2024
Amendments to FRS 110 Consolidated Financial Statements and FRS 28 Investments in Associates and Joint Ventures: Sale or	
Contribution of Assets between an Investor and its Associate or	Date to be
Joint Venture	determined

The directors expect that the adoption of the standards above will have no material impact on the financial statements in the year of initial application.

2.4 Functional currency

The Council has determined the currency of the primary economic environment in which the Council operates i.e. functional currency, to be SGD. Incoming resources and resources expended are primarily influenced by fluctuations in SGD.

2.5 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

An entity allocates the amount initially recognised in respect of an item of PPE to its significant parts and depreciates separately each significant part if those parts have different useful lives. These parts of some items of PPE may require replacement at regular intervals. The entity capitalises the cost of the replacements when (i) it is probable that future economic benefits associated with the item will flow to the entity; and (ii) the cost of the item can be reliably measured. The carrying amount of the replaced parts is derecognised on disposal or when no future economic benefits are expected from its use or disposal.

2.5 Property, plant and equipment (cont'd)

Depreciation is calculated using the straight–line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

Years

Computer equipment and software - 1 to 3
Office equipment and furniture - 5
Leasehold improvements - 10 to 28
Agape Village Building - 26

Agape Village Building was completed end June 2015 and obtained Temporary Occupation Permit on 24 July 2015 and is depreciated over the life of lease of the land.

The residual value, useful life and depreciation method are reviewed at each financial yearend, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in the statement of financial activities in the year the asset is derecognised.

Where functional items of property, plant and equipment have been donated, they are included in the balance sheet at their fair value at the date of the gifting and also included in the statement of financial activities as an incoming resource.

2.6 Impairment of non–financial assets

The Council assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, the Council makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash—generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash—generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in statement of financial activities.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.7 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Council measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in statement of financial activities.

Trade receivables are measured at the amount of consideration to which the Council expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Subsequent measurement of debt instruments depends on the Council's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, FVOCI and FVPL.

Debt instruments at amortised cost

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in statement of financial activities when the assets are derecognised or impaired, and through the amortisation process.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the balance sheet at fair value with net changes in fair value recognised in the statement of financial activities. Net gains and losses, including any interest or dividend income, are recognised in surplus or deficit.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in statement of financial activities.

2.7 Financial instruments (cont'd)

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Council becomes a party to the contractual provisions of the financial instrument. The Council determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in statement of financial activities when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in statement of financial activities.

2.8 Impairment of financial assets

The Council recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Council expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12–months (a 12–month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

2.9 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand which are subject to an insignificant risk of changes in value.

2.10 Provisions

Provisions are recognised when the Council has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre—tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.11 Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Government grants shall be recognised in the statement of financial activities on a systematic basis over the periods in which the Council recognises as expenses the related costs for which the grants are intended to compensate.

2.12 Deferred income

Income received is recognised at fair value where there is reasonable assurance that the income will be received and all attaching conditions will be complied with. Income received in advance or subject to donor—imposed conditions that specify a future time period in which the expenditure of corresponding resources can take place is recorded as deferred income.

2.13 Employee benefits

(a) Defined contribution plans

The Council makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

(c) Short-term employee benefits

Short–term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.14 Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

(a) As lessee

The Council applies a single recognition and measurement approach for all leases, except for short–term leases and leases of low–value assets. The Council recognises lease liabilities representing the obligations to make lease payments and right–of–use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Council recognises right—of—use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right—of—use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right—of—use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right—of—use assets are depreciated on a straight—line basis over the lease term.

If ownership of the leased asset transfers to the Council at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right—of—use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.6.

The Council's right-of-use assets are presented in Note 17.

Lease liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in–substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Council and payments of penalties for terminating the lease, if the lease term reflects the Council exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Council uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Council's lease liabilities are presented in Note 17.

2.14 Leases (cont'd)

(b) As lessor

Leases in which the Council does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases is accounted for on a straight—line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Leases where the Council has transferred substantially all risks and rewards incidental to ownership of the leased assets to the lessees, are classified as finance leases.

The leased asset is derecognised and the present value of the lease receivable is recognised on the balance sheet and disclosed as lease receivables. The difference between the gross receivable and the present value of the lease receivable is recognised as unearned finance income.

Each lease payment received is applied against the gross investment in the finance lease receivable to reduce both the principal and the unearned finance income. The finance income is recognised in statement of financial activities on a basis that reflects a constant periodic rate of return on the net investment in the finance lease receivable.

2.15 Incoming resources from generated funds

All incoming resources are recognised to the extent that it is probable that the economic benefits will flow to the Council and the amount can be reliably measured. No amounts are included for services donated by volunteers. Incoming resources from generated funds comprise:

Voluntary income

(a) Donations

Such income is recognised when received. Income received is recognised at fair value where there is reasonable assurance that the income will be received and all attaching conditions will be complied with. All income is demarcated between the Council's General Fund and the Agape Fund. The Agape Fund is registered as an IPC and thus donations requiring tax exemption are credited into the Agape Fund. Non tax—exempt donations are credited to the General Fund.

(b) Membership subscriptions

Such income is recognised on an accrual basis over the life of the subscriptions.

2.15 Incoming resources from generated funds (cont'd)

Voluntary income (cont'd)

(c) Gifts-in-kind

Gifts—in—kind are recognised based on an estimate of the fair value at the date of the receipt of the donation of the non—monetary asset or the grant of a right to a monetary asset. The donation is recognised if the amount of the gift can be measured reliably and there is no uncertainty that it will be received.

Activities for generating funds

Proceeds from such activities are recognised in the period in which the event takes place. Any sales of merchandise are accounted for when the transaction occurs.

Interest income

Interest income is accounted for on accrual basis using the effective interest method.

2.16 Incoming resources from charitable activities

This income arises from activities such as talks, seminars and conferences undertaken by the Council in furtherance of its charitable objectives. Proceeds from such activities are recognised in the period in which the event takes place.

2.17 Resources expended

Expenditure is accounted for on accrual basis. Allocations of support costs are based on payroll costs of time spent by staff, or direct expenditure and activity levels, as appropriate. Resources expended comprise:

Costs of generating voluntary income

The costs of generating voluntary income are those costs attributable to generating income for the Council, including salaries and directly attributable overheads such as the costs of producing advertising and direct mail materials.

Costs of activities for generating funds

These costs include the direct cost of hosting such activities and all directly attributable overheads. No value is ascribed to goods donated for re–sale or for auction.

Costs of charitable activities

The charitable activities of the Council flow from its vision and purpose. The primary charitable activities are grants given to member organisations to part finance their operational expenditure and programmes and also to parishes to fund charitable projects which are directed to the poor and those in need in the community.

The Council's charitable activities of awarding grants are distributed through a formal grant making process by the Finance and Grants Committee, which reviews and recommends such grants for the approval by the Board of the Council and thereafter the Board of Trustees for any application of funds from the Agape Fund.

2.17 Resources expended (cont'd)

Costs of charitable activities (cont'd)

The Council's Finance and Grants Committee also reviews and evaluates all funding requests from parishes and their proposed charitable works. The Board of the Council reviews and approves the Committee's recommendations of the grants before they are disbursed in full to the parishes.

Grants to member organisations which have IPC status are applied from the Agape Fund. All other grants are applied from the General Fund. The grants are disbursed in tranches, at the discretion of the Council, to take into account the cash flow requirements of the member organisations.

Grant expenditure is charged to the statement of financial activities immediately from the point of the award being made, as evidenced by the grant agreement entered into between the Council and the grantee.

Governance costs

Governance costs are those incurred in compliance with constitutional and statutory requirements including related professional fees.

Support costs

Support costs are those costs incurred in support of fundraising activities and the awarding and payment of grants. These are an integral cost of carrying out the direct charitable objectives of the organisation. The details of support costs in the statement of financial activities are disclosed in Note 10.

2.18 Funds accounting

The funds held by the Council are:

• General Funds are funds that can be used in accordance with the charitable objectives of the Council. Such funds are either unrestricted or restricted. The restrictions arise when specified by the donor or when funds are raised for a particular restricted purpose. Currently, there are one restricted funds, the Capacity Building Fund. The Capacity Building Fund is an expendable endowment fund established so that in the long term, the interest income generated from this fund would support the on–going operating needs of the Council. Non tax–exempt donations for the Capacity Building Fund are credited into the General Fund, and usage of the fund requires the approval of the Board of the Council.

2.18 Funds accounting (cont'd)

The funds held by the Council are:

- The Agape Fund is made up of tax—exempt donations that can be used in accordance with the charitable objectives of the Council. The Agape Fund also has both unrestricted and restricted funds, the latter which includes the Capacity Building Fund and the St. Jude Fund. Tax—exempt donations for the Capacity Building Fund are credited into the Agape Fund and usage of the fund requires the approval of the Board of the Council and the Board of Trustees. The St. Jude Fund was created in November 2010 for restricted donations made by donors crossing more than one fiscal year. Tax—exempt donations for the St. Jude Fund are also credited into the Agape Fund and usage of the fund is according to the intent of the donor. The first major donor of the St. Jude Fund, who wishes to remain anonymous, contributed a sum of \$500,000 for grants to be made to various member organisations over a period of ten years starting in FY2011.
- The Agape Village Building Fund is a restricted designated sub-fund set up under the Agape Fund for donations with tax—exempt receipts. The usage of the tax-exempt donations under the Agape Fund requires the approval of the Board of the Council and the Board of Trustees. The Agape Village Building Fund is designated primarily to fund the construction and operations of Agape Village at Lorong 8 Toa Payoh on a 3,000 square metre piece of land owned by the Titular Roman Catholic Archdiocese of Singapore.

The one–stop Catholic Services hub is where people in need can connect to the 24 charities and services under its umbrella to help those in need, regardless of race, language or religion. It will also bring together the common services of our Catholic charities under one roof – integrated case management, counselling, legal aid, medical aid, care-giver support, skills training and job matching for displaced workers and professionals, mentoring and life skills, coaching for the poor and marginalised in our society.

The Agape Village Building Fund will be reduced over the useful life of the asset in line with its depreciation.

 The Sinking Fund is restricted designated sub-fund set up under the Agape Fund for donations with tax-exempt receipts. The usage of the tax-exempt donations under the Agape Fund requires the approval of the Board of the Council and the Board of Trustees. The Sinking Fund is designated primarily to fund expenditure relating to maintenance, repair and improvement works at Agape Village.

2.19 Related parties

A related party includes the trustees/office bearers (that is, directors) and key management of the Council. It also includes an entity or person that directly or indirectly controls, is controlled by, or is under common or joint control with these persons. It also includes members of the key management personnel of close members of the family of any individual referred to herein and others who have the ability to control, jointly control or significantly influence by or for which significant voting power in such entity resides with, directly or indirectly, any such individual.

Notes to the financial statements For the financial year ended 30 September 2023

2. Summary of significant accounting policies (cont'd)

2.20 Current tax

Under Section 13U (1) of the Income Tax Act, all registered charities will enjoy automatic income tax exemption without having the need to meet the 80% spending rule. In other words, they do not need to file income tax returns.

3. Significant accounting estimates, assumptions and judgements

The preparation of the Council financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of the income, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

Management is of the opinion that there is no significant judgement made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Notes to the financial statements For the financial year ended 30 September 2023

4. Incoming resources from generating funds

Voluntary income

		General Fund				Agape Fund			
	Unrestricted	Restricted/ Endowment \$	Total \$	Unrestricted \$	Restricted/ Unrestricted Endowment \$	Agape Village Building Fund	Sinking Fund \$	Total \$	Total \$
2023 Donations	2,134,050	l	2,134,050	2,134,050 10,321,049	l	1	ŧ	10,321,049	10,321,049 12,455,099
	2,134,050	1	2,134,050	2,134,050 10,321,049	1	-	Į.	10,321,049 12,455,099	12,455,099
2022 Donations	1,398,714	1	1,398,714	1,398,714 10,564,411	1	1	1		10,564,411 11,963,125
	1,398,714	-1	1,398,714	1,398,714 10,564,411	1	1	1	10,564,411	10,564,411 11,963,125

Included in donations is an amount of \$10,321,049 (2022: \$10,564,411) for Agape Fund for which tax-exempt receipts have been issued. There are no tax-exempt receipts issued for Agape Village Building Fund for both financial years 2023 and 2022 and Sinking Fund for financial year 2023.

5. Incoming resources from charitable activities

General Fund Unrestricted \$	Agape Fund Unrestricted \$	Total Unrestricted \$
	608 104	608,104
76 191	000,104	76,191
-	_	10,195
	198.653	236,757
8,279	7,373	15,652
132,769	814,130	946,899
	445 032	445,032
63 109	-	63,109
	_	22,340
3,925	29,258	33,183
19,971	20,939	40,910
109,345	495,229	604,574
	Unrestricted \$ 76,191 10,195 38,104 8,279 132,769 63,109 22,340 3,925 19,971	Unrestricted \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

In current year, the government grant relates to grant from National Council of Social Service for funding of technology related development projects. In prior year, the government grant income relates to Job Support Scheme and Foreign Worker Levy Rebate which is introduced by the Singapore Government in Budget 2022.

6. Costs of generating voluntary income

	General Fund Unrestricted \$	Agape Fund Unrestricted \$	Total Unrestricted \$
2023 Direct costs Support costs (Note 10)	57,096 36,656	243,409 156,270	300,505 192,926
	93,752	399,679	493,431
2022 Direct costs Support costs (Note 10)	30,893 34,205	131,703 145,819	162,596 180,024
	65,098	277,522	342,620

Caritas Singapore Community Council Limited

Notes to the financial statements For the financial year ended 30 September 2023

7. Costs of charitable activities

		General Fund				Agape Fund			
	Unrestricted \$	Restricted/ Unrestricted Endowment \$	Total \$	Unrestricted \$	Restricted/ Unrestricted Endowment	Agape Village Building Fund \$	Sinking Fund \$	Total \$	Total \$
2023 Formation expenditure - Direct costs - Support costs (Note 10)	32,524 250,804		32,524 250,804	1 1	1 31	T of	1 1	t t	32,524 250,804
Grant and other charitable activities expenditure				600			20 00 00	C C C C C C C C C C C C C C C C C C C	CCC
- Direct costs - Support costs (Note 10)		1 1	1 1	1,157,558	1 1		- 20,000	1,157,558	1,157,558
- Staff costs	1	•	1	434,196	•	•	,	434,196	434,196
- Grant expenditure (Note 8)	824,869	•	824,869	6,620,716	1			6,620,716	7,445,585
	1,108,197		1,108,197	8,898,672	3		195,800	9,094,472	10,202,669

Caritas Singapore Community Council Limited

Notes to the financial statements For the financial year ended 30 September 2023

7. Costs of charitable activities (cont'd)

		General Fund				Agape Fund			
	Restrict Unrestricted Endowm	Restricted/ Endowment \$	Total \$	Unrestricted \$	Restricted/ Unrestricted Endowment	Agape Village Building Fund \$	Sinking Fund \$	Total \$	Total \$
2022 Formation expenditure - Direct costs	15,901	ı	15,901	1	1	1	1	l	15,901
- Support costs (Note 10)	234,031	1	234,031	1	1	1	1	1	234,031
Grant and other charitable activities expenditure	es								
- Direct costs	I	Í	1	529,727	1	1	1	529,727	529,727
 Support costs (Note 10) 	1	1	1	1,080,144	1	1	1	1,080,144	1,080,144
- Staff costs	I	I	i	384,129	t	I	I	384,129	384,129
- Grant expenditure (Note 8)	618,852	1	618,852	6,639,950	1	1	1	6,639,950	7,258,802
	868,784	ţ	868,784	8,633,950	I	1	ı	8,633,950	9,502,734

8. Grant expenditure in furtherance of the Council's objects

The amounts incurred during the period relating to this expenditure are set out below:

	2023 \$	2022 \$
Abilities Beyond Limitations and Expectations Ltd. (ABLE)¹ ACMI Migrant Fund administrated by Archdiocesan Commission for the Pastoral Care of Migrants and	750,000	750,000
Itinerant People (ACMI) ¹ Boys' Town ¹ Canossaville Children and Community Services ¹	699,400 950,000 510,850	804,400 950,000 366,000
Caritas Humanitarian Aid & Relief Initiatives (Singapore) Ltd (CHARIS) ² Clarity Singapore Ltd. (CLARITY) ¹	343,390 215,000	152,898 180,000
Catholic AIDS Response Effort (CARE) ¹ Catholic Lawyers Guild (Singapore) ¹ Catholic Welfare Services, Singapore ¹	160,000 19,000 98,266	120,000 25,000 98,267
CFL Lumens Trust administered by Catholic Family Life Ltd. HopeHouse Ltd Contract (LHCC) 1	744,000 150,000	890,900 _
Infant Jesus Homes & Children's Centres (IJHCC) Mamre Oaks Ltd. Montfort Care Magning Star Community Services Ltd. (MSCS) 1	414,000 150,000 1,166,200	414,000 400,000 1,047,383
Morning Star Community Services Ltd. (MSCS) ¹ Parishes ^{2,3} Roman Catholic Prison Ministry (RCPM) ²	594,000 281,479 200,000	594,000 265,954 200,000
	7,445,585	7,258,802

Grant funding for these affiliate member organisations of the Council are drawn from the Caritas Singapore Agape Fund.

The Council provided grants for 29 (2022: 32) parishes to fund the parishes' projects for the poor and those in need in the community. The following is a summary of the specific causes, as requested by the parishes, for which these grants have been given:

	2023 \$	2022 \$
Aid programme to migrant workers Financial assistance to individuals/families in crisis Food vouchers/rations to the poor Soup Kitchen/St Anthony's Bread programme Others	26,224 111,514 11,172 4,000 128,569	22,804 77,459 22,405 6,596 136,690
	281,479	265,954

Grant funding for these affiliate member organisations of the Council are drawn from the General Fund.

9. Governance costs

	Agape Unrestr	
	2023 \$	2022 \$
Direct costs Support costs (Note 10)	73,185 327,975	71,746 306,041
	401,160	377,787

Included in the direct costs are costs of preparing of financial reports, audit fees, board and committee costs.

10. Support costs

	Costs of generating funds \$	Costs of formation activities	Costs of charitable activities	Governance costs \$	Total support costs
2023					
Corporate resources	32,644	42,436	195,861	55,494	326,435
Finance	3,240	4,213	19,446	5,508	32,407
Human resources	146,986	191,082	881,913	249,877	1,469,858
Information technology	10,056	13,073	60,338	17,096	100,563
	192,926	250,804	1,157,558	327,975	1,929,263
2022					
Corporate resources	24,367	31,677	146,201	41,424	243,669
Finance	22	29	136	38	225
Human resources	142,913	185,787	857,477	242,952	1,429,129
Information technology	12,722	16,538	76,330	21,627	127,217
	180,024	234,031	1,080,144	306,041	1,800,240

11. Net incoming resources

Net incoming resources are stated after charging:

	2023 \$	2022 \$
Net depreciation of property, plant and equipment (Note 12)	45,054	61,942

Caritas Singapore Community Council Limited

Notes to the financial statements
For the financial year ended 30 September 2023

12. Property, plant and equipment

	Computer equipment and software	Donated assets	Office equipment and furniture	Leasehold improvements	Total \$	Agape Village Building	Grand Total
Cost: At 1 October 2021 Additions Disposal	581,459	868'9 '	790,269 5,099 (792)	307,545	1,686,171 5,099 (792)	14,620,497	16,306,668 5,099 (792)
At 30 September 2022 and 1 October 2022 Additions Disposal	581,459 1,350 (24,723)	6,898 - (1,267)	794,576 12,179 (12,227)	307,545	1,690,478 13,529 (38,217)	14,620,497	16,310,975 13,529 (38,217)
At 30 September 2023	558,086	5,631	794,528	307,545	1,665,790	14,620,497	16,286,287
Accumulated depreciation: At 1 October 2021 Charge for the year Disposal	558,118 19,676	868'9 1 1	761,582 11,513 (792)	240,908 30,753	1,567,506 61,942 (792)	3,436,483 550,542	5,003,989 612,484 (792)
At 30 September 2022 and 1 October 2022 Charge for the year Disposal	577,794 3,781 (24,723)	6,898 - (1,267)	772,303 10,518 (11,547)	271,661 30,755	1,628,656 45,054 (37,537)	3,987,025 535,397	5,615,681 580,451 (37,537)
At 30 September 2023	556,852	5,631	771,274	302,416	1,636,173	4,522,422	6,158,595
Carrying amount: At 30 September 2023	1,234	i	23,254	5,129	29,617	10,098,075	10,127,692
At 30 September 2022	3,665	1	22,273	35,884	61,822	10,633,472	10,695,294

12. Property, plant and equipment (cont'd)

In financial year 2015, the Council completed the construction of Agape Village building at Lorong 8 Toa Payoh at an estimated total cost of \$14,000,000 and received the Temporary Occupation Permit on 24 July 2015. Accordingly, the Council transferred the building cost from "Agape Building Asset under construction" to the "Agape Village Building" category. All expenses incurred in relation to the construction are capitalised to the building cost in accordance with the Council's capitalisation policy.

For financial year 2019, an amount of \$63,000 and \$250,000 is included in the leasehold improvements and Agape Village Building for the provision for reinstatement cost for Waterloo office and Agape Village Building, respectively.

On initial adoption of FRS 116 Leases on 1 October 2019, the cost for reinstatement cost and the accumulated depreciation were adjusted to opening funds.

Net depreciation charged to the statement of financial activities as cost of generating voluntary income are:

	2023 \$	2022 \$
Depreciation for the year Amortisation of Agape Village building fund (Note 20)	580,451 (535,397)	612,484 (550,542)
Net depreciation of property, plant and equipment	45,054	61,942

13. Prepayments

	2023 \$	2022 \$
Prepayments (current):		
Insurance	11,374	10,696
License fee	6,973	7,857
Subscription fee	21,778	8,052
Telephone & Internet	15,955	15,797
Others	25,463	27,014
	81,543	69,416

14. Other debtors and deposits

	2023 \$	2022 \$
Interest receivable Interest receivables and other receivables relating to	44,947	10,408
investment transactions	55,260	48,130
Other debtors and deposits	84,009	88,337
Total other debtors and deposits	184,216	146,875
Add: Cash and short-term deposits (Note 15)	23,109,399	20,860,214
Add: Lease receivables (Note 17)	8,157	103,581
Total financial assets at amortised cost	23,301,772	21,110,670

Expected credit loss - other debtors and deposits

The Council assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Council measured the impairment loss allowance using 12-month ECL and determined that the ECL is insignificant.

15. Cash and short-term deposits

	2023 \$	2022 \$
Cash at banks and on hand Short-term deposits	12,710,522 10,398,877	15,651,516 5,208,698
	23,109,399	20,860,214

At the reporting date, cash and cash equivalents for the Council include the cash at bank managed by fund manager of \$49,080 (2022: \$823,993).

Cash at banks earn interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between six months and twelve months, depending on the immediate cash requirements of the Council, and earn interest at the respective short-term deposit rates. The weighted average effective interest rate as at 30 September 2023 for the Council was 3.00% (2022: 0.77%).

For the purpose of the statement of cash flows, cash and cash equivalents comprises the following at the end of the reporting period:

	2023 \$	2022 \$
Cash at banks and on hands Short-term deposits	12,710,522 10,398,877	15,651,516 5,208,698
	23,109,399	20,860,214
Less: short-term deposits greater than 3 months	(2,080,303)	(2,068,925)
Cash and cash equivalents	21,029,096	18,791,289

16. Creditors and accruals

	2023 \$	2022 \$
Accruals and creditors Deposits received	1,028,690 84,546	721, 4 18 73,234
Total financial liabilities carried at amortised cost	1,113,236	794,652

Included in the accruals are the grants expenditure amounting to \$548,500 (2022: \$218,000) and staff related costs amounting to \$312,529 (2022: \$374,742).

17. Leases

Council as a lessee

The Council has lease contracts for land, office space and equipment. The Council's obligations under these leases are secured by the lessor's title to the leased assets.

Lease prepayment

The Council has entered into two term leases from 19 June 2013 with The Titular Catholic Archbishop of Singapore (TRCAS) at 55 Waterloo Street as follows:

- (1) Unit #07-01 and Unit #08-01 ending 18 February 2042. The Monthly Rent for the term was paid in advance by way of three (3) payments totalling \$3,351,960.
- (2) Unit #06-01 and #06-02 ending 10 November 2023. The Monthly Rent for the term was paid in advance by way of three (3) payments totalling \$576,671.

On initial adoption of FRS 116 Leases on 1 October 2019, the lease prepayment was adjusted to arrive at the right-of-use assets.

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

	Land \$	Office space \$	Equipment \$	Total \$
As at 1 October 2021	859,355	3,098,022	45,620	4,002,997
Depreciation expense charge for the year	(43,147)	(152,362)	(14,161)	(209,670)
As at 30 September 2022 and 1 October 2022 Depreciation expense charge for	816,208	2,945,660	31,459	3,793,327
the year	(43,147)	(152,362)	(14,161)	(209,670)
As at 30 September 2023	773,061	2,793,298	17,298	3,583,657

Caritas Singapore Community Council Limited

Notes to the financial statements For the financial year ended 30 September 2023

17. Leases (cont'd)

Council as a lessee (cont'd)

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	Tot	al
	2023 \$	2022 \$
As at beginning of financial year	1,684,694	1,784,960
Accretion of interest	81,302	85,935
Payment of lease liabilities	(186,201)	(186,201)
As at 30 September	1,579,795	1,684,694
Breakdown as:		
Current	67,956	104,899
Non-current	1,511,839	1,579,795

Caritas Singapore Community Council Limited

Notes to the financial statements For the financial year ended 30 September 2023

17. Leases (cont'd)

Council as a lessee (cont'd)

			Non-cash changes	hanges	
	1.10.2022 \$	Cash flows	Accretion of interests	Others \$	30.9.2023 \$
Lease liabilities					
Current	104,899	(186,201)	81,302	67,956	67,956
Non-current	1,579,795	1	•	(67,956)	1,511,839
Total	1,684,694	(186,201)	81,302	I manager	1,579,795
			Non-cash changes	hanges	
	1.10.2021	Cash flows	Accretion of interests	Others \$	30.9.2022 \$
Lease liabilities					
Current	100,266	(186,201)	85,935	104,899	104,899
Non-current	1,684,694	ı	1	(104,899)	1,579,795
Total	1,784,960	(186,201)	85,935	1	1,684,694

The 'Others' column relates to reclassification of non-current portion of lease liabilities due to passage of time.

Caritas Singapore Community Council Limited

Notes to the financial statements For the financial year ended 30 September 2023

17. Leases (cont'd)

Council as a lessee (cont'd)

The maturity analysis of lease liabilities is disclosed in Note 28.

The following are the amounts recognised in profit or loss:

	2023 \$	2022 \$
Depreciation of right-of-use assets Interest expense on lease liabilities	209,670 81,302	209,670 85,935
	290,972	295,605

Council as a lessor

The Council acts as a lessor under arrangement in which it leases out office space to certain member organisations and third parties for monthly lease payments. The lease periods do not form a major part of the remaining lease terms under the head leases and accordingly, the sub-leases are classified as an operating lease. Income recognised during the financial year 2023 from leases of office space that are classified as operating lease was \$587,886 (2022: \$445,870).

The future minimum lease receivable under operating leases contracted for at the reporting period are as follows:

	2023 \$	2022 \$
Not later than one year Later than one year but not later than five years	499,825 374,389	291,111 174,857
	874,214	465,968

The Council's sub-lease of its right-of-use of the office space is classified as finance lease because the sub-lease is for the entire remaining lease term of the head lease. Right-of-use assets relating to the head leases with sub-leases classified as finance lease is derecognised. The net investment in the sub-lease is recognised under lease receivables. Income recognised during the financial year 2023 from leases of office space that are classified as finance lease was \$76,191 (2022: \$63,109).

17. Leases (cont'd)

Council as a lessor (cont'd)

	Office space	
	2023	2022
	\$	\$
Lease receivable:		
At beginning of financial year	103,581	194,614
Accretion of interest	2,842	7,233
Reduction of lease receivable as grant expenditure	(98,266)	(98,266)
At 30 September	8,157	103,581
Breakdown as:		
Current	8,157	95,424
Non-current		8,157

Finance income on the net investment in sub-lease during the financial year is \$2,842 (2022: \$7,233).

The maturity analysis of the undiscounted lease payments to be received is shown in Note 28.

18. Financial assets at fair value through profit or loss

	2023 \$	2022 \$
Current: Financial assets at fair value through profit or loss	6,078,850	5,029,707

As at the reporting date, the financial assets at fair value through profit or loss comprised the following assets:

	2023 \$	2022 \$
Fixed income investments (a) Equity securities Forward foreign exchange contracts (b)	5,376,220 703,431 (801)	4,601,121 434,107 (5,521)
Financial assets at fair value through profit or loss in the statement of financial position	6,078,850	5,029,707
Cash and cash equivalents (Note 15) Interest receivables and other receivables relating to investment transaction (Note 14)	49,080 55,260	823,993 48,130
Financial assets at fair value through profit or loss in the portfolio statement	6,183,190	5,901,830

18. Financial assets at fair value through profit or loss (cont'd)

- (a) Fixed income investments comprise fixed rate debt securities managed by the fund manager with maturity dates ranging from 10 January 2023 to 10 September 2029.
- (b) Notional principal of the financial derivatives entered into to hedge the foreign currency risk on USD-denominated investments are as follows:

	2023 \$	2022 \$
Forward foreign exchange contracts	269,042	169,330

The unrealised fair value loss from financial derivatives of \$801 (FY2022: \$5,521) is included in the investment expenditure – unrealised loss on investments at FVPL.

The Council's investments at fair value through profit or loss are denominated in the following currencies:

	2023 \$	2022 \$
United States Dollars	510,498	137,571
Singapore Dollars	5,376,220	4,794,207
Hong Kong Dollars	80,479	31,515
Japanese Yen	49,094	_
Euro	11,305	25,463
Danish Krone	27,685	15,992
Others	23,569	24,959
	6,078,850	5,029,707

19. Provision for reinstatement cost

A provision is recognised for reinstating the leases of land and office space to its original condition in accordance with the lease agreement. Assumptions used to calculate the provision were based on current information available and to the best knowledge and experience of the management.

Movements in the provision for reinstatement cost were as follows:

	\$
As at 1 October 2021	115,091
Accretion of interest	5,904
As at 30 September 2022 and 1 October 2022	120,995
Accretion of interest	6,207
As at 30 September 2023	127,202

20. Restricted and expendable endowment funds

Balance at beginning of the year \$	Incoming resources \$	Resources expended \$	Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	Balance at end of the year \$
345 836				345,836
345,836		-	•	345,836
75,000 223 340				75,000 223,340
10,633,472 1,650,754	-	(195,800)	(535,397) -	10,098,075 1,454,954
12,582,566	-	(195,800)	(535,397)	11,851,369
12,928,402	-	(195,800)	(535,397)	12,197,205
25,169,671	14,028,490	(11,042,085)	-	28,156,076
38,098,073	14,028,490	(11,237,885)	(535,397)	40,353,281
	beginning of the year \$ 345,836 345,836 75,000 223,340 10,633,472 1,650,754 12,582,566 12,928,402 25,169,671	beginning of the year \$\frac{1}{345,836}\$	beginning of the year she year	Balance at beginning of the year \$\$ Incoming resources \$\$ Resources expended \$\$ Resources client to charitable activities \$\$ 345,836 - - - 75,000 - - - 223,340 - - - 10,633,472 1,650,754 - (195,800) (535,397) 12,582,566 - (195,800) (535,397) 12,928,402 - (195,800) (535,397) 25,169,671 14,028,490 (11,042,085) -

20. Restricted and expendable endowment funds (cont'd)

	Balance at beginning of the year \$	Incoming resources \$	Resources expended \$	Amortisation expenses net of depreciation of property, plant and equipment credited to charitable activities	Balance at end of the year \$
2022 General Fund Capacity Building Fund ²	345,836	_	_	-	345,836
	345,836	_	_	=	345,836
Agape Fund St. Jude Fund ¹ Capacity Building Fund ² Agape Village	75,000 223,340	-	-	-	75,000 223,340
Building Fund (Note 22) Sinking fund	11,184,014 1,650,754	-		(550,542) –	10,633,472 1,650,754
	13,133,108	_	_	(550,542)	12,582,566
Total restricted and expendable					
endowment funds Total unrestricted funds (Note 21)	13,478,944 22,957,882	- 12,662,436	- (10,450,647)	(550,542) -	12,928,402 25,169,671
Total funds	36,436,826	12,662,436	(10,450,647)	(550,542)	38,098,073

The Funds were raised for the needs of the member organisations or as specified by the donors.

The Capacity Building Fund is an expendable endowment fund established by the Council that seeks to fund, in the long term, the operating needs of the Council.

20. Restricted and expendable endowment funds (cont'd)

In financial year 2015, the Council completed the construction of Agape Village building at Lorong 8 Toa Payoh where donations raised were placed in the designated Agape Building Fund. Accordingly, the Agape Village Building Fund is amortised and net off against the corresponding depreciation of the building in the statement of financial activities (Note 12).

Movements of the Agape Village Building fund are disclosed as follows:

	2023 \$	2022 \$
Agape Village Building Fund: Balance at beginning and end of the year	14,680,501	14,680,501
Amortisation: Balance at the beginning of the year Amortisation for the year (Note 12)	(4,047,029) (535,397)	(3,496,487) (550,542)
Balance at the end of the year	(4,582,426)	(4,047,029)
Net balance at the end of the year	10,098,075	10,633,472

21. Unrestricted funds

	Balance at beginning of the year \$	Incoming resources	Resources expended \$	Balance at end of the year \$
2023 General Fund	1,631,757	2,315,688	(1,209,086)	2,738,359
Agape Fund	23,537,914	11,712,802	(9,832,999)	25,417,717
Total	25,169,671	14,028,490	(11,042,085)	28,156,076
2022 General Fund	1,055,671	1,517,377	(941,291)	1,631,757
Agape Fund	21,902,211	11,145,059	(9,509,356)	23,537,914
Total	22,957,882	12,662,436	(10,450,647)	25,169,671

22. Agape Village Building Fund

The Agape Building Fund is a restricted designated sub-fund set up under the Agape Fund for donations with tax-exempt receipts. The usage of the tax-exempt donations under the Agape Fund requires the approval of the Board of the Council and the Board of Trustees. The Agape Building Fund has been designated primarily to fund the construction and operations of Agape Village at Lorong 8 Toa Payoh on a 3,000 square metre piece of land owned by the Titular Roman Catholic Archdiocese of Singapore.

The Council intends to create a new one–stop Catholic Services hub where people in need can connect to the charities and services under its umbrella to help those in need, regardless of race, language or religion. It will also bring together the common services of our Catholic charities under one roof – integrated case management, counselling, legal aid, medical aid, care–giver support, skills training and job matching for displaced workers and professionals, mentoring and life skills, coaching for the poor and marginalised in our society.

The Council completed the construction of Agape Village end June 2015 at total cost of \$14,000,000 (including contingencies) and received the Temporary Occupation Permit on 24 July 2015.

23. Trustees'/Directors' remuneration

No Trustee or Director has received any remuneration from the Council or Agape Fund during the year and neither has received reimbursements for expenses incurred in attending Board, committee or Trustee meetings.

24. Related party transactions

The following significant transactions took place during the year:

	2023 \$	2022 \$
Grant expenditure (Note 8):		
ACMI* Canossaville Children & Community Services Catholic Lawyers Guild	699,400 510,850 19,000	366,000 25,000

^{*} Not a related party in 2022

These organisations are related parties to the Council in the financial years due to common directors.

25. Employee benefits

	General Fund Unrestricted	Agape Fund Unrestricted	Total
	\$	\$	\$
2023			
Salaries and leave accruals	210,159	895,940	1,106,099
Central provident fund contributions	30,862	131,568	162,430
Other short–term benefits	38,251	163,078	201,329
	279,272	1,190,586	1,469,858
2022			
Salaries and leave accruals	197,765	843,101	1,040,866
Central provident fund contributions	27,974	119,259	147,233
Other short-term benefits	45,796	195,234	241,030
	271,535	1,157,594	1,429,129

26. Compensation of key management personnel

	2023 \$	2022 \$
Salaries, bonus and other benefits-in-kind Central provident funds contributions	267,684 21,479	312,791 20,568
	289,163	333,359

Included in the amounts were compensation related to the top 1 executive (2022: 2 executives) whose emoluments above \$100,000.

27. Taxation

The Council is exempted from income tax under Section 13(1) (zm) of the Income Tax Act, Cap. 134.

28. Financial risk management objectives and policies

The Council's principal financial instruments comprise cash and cash equivalents. The main purpose of these financial instruments is to finance the Council's operations. The Council has various other financial assets and liabilities such as other receivables and other creditors and accruals, which arise directly from its operations.

Due to the nature of the Council's activities, it has minimal financial risks exposure. The Finance and Investment Committee provides oversight of the Council's overall risk management and it recommends to the Board of the Council the overall policy pertaining to the Council's cash management and investment. The Council's Directors review and agree to policies for managing each of these risks and they are summarised below:

(a) Interest rate risk

The Council's exposure to interest rate risk arises primarily from the Council's cash and cash equivalents.

The Council's policy is to obtain the most favourable interest rates available.

Information relating to the Council's interest rate exposure is also disclosed in the respective notes to the financial statements where applicable. Sensitivity analysis of the interest rate exposure is not significant.

(b) Credit risk

Credit risk is the risk of financial loss to the Council if a counterparty to a financial instrument fails to meet its contractual obligations.

The Council's principal financial instruments comprise financial assets at fair value through profit or loss and cash and cash equivalents and these are placed with financial institutions of high credit standing and regulated.

28. Financial risk management objectives and policies (cont'd)

(c) Liquidity risk

Liquidity risk is the risk that the Council will encounter difficulty in meeting financial obligations due to shortage of funds. The Council's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Council's financial assets and liabilities at the balance sheet date based on contractual undiscounted repayment obligations:

	2023		2022	
	1 year or less \$	More than 1 year \$	1 year or less \$	More than 1 year \$
Financial assets Other debtors and				
deposits	184,216	-	146,875	- -
Lease receivables Financial assets at	8,189	-	98,266	8,189
FVPL Cash and short-term	6,078,850	<u>-</u>	5,029,707	-
deposits	23,109,399		20,860,214	
	29,380,654	-	26,135,062	8,189
Financial liabilities Creditors and				
accruals	1,113,236	4	794,652	=
Lease liabilities	145,159	2,251,219	186,201	2,396,378
	1,258,395	2,251,219	980,853	2,396,378
Total net undiscounted				
financial	28,122,259	(2,251,219)	25,154,209	(2,388,189)

The Council monitors and maintains a level of cash and cash equivalents deemed adequate by the Directors to finance the Council's operations and mitigate the effects of fluctuations in cash flows.

28. Financial risk management objectives and policies (cont'd)

(d) Market price risk

Market price risk is the risk that the fair value or future cash flows of the Council's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates). The Council's exposure to changes in market prices relates primarily to the financial assets at fair value through profit or loss.

The Council's objective is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk. It is the Council's policy to achieve an appropriate diversification in its investment portfolio in order to mitigate such risk.

At the reporting date, if market prices for the financial assets at fair value through profit or loss had declined by 10%, assuming all other variables remain constant, the Council's surplus/ reserve for the financial year would decrease by approximately \$608,000 (2022: \$503,000). An increase in 10% of the market prices would have an equal but opposite effect. The above sensitivity analysis is inclusive of decrease/increase in the net fair value loss/ gains for financial derivatives.

Derivatives are financial contracts whose values are derived from the value of underlying assets. Forwards contracts used for hedging purposes to manage portfolio risk and for efficient portfolio management to improve risk-adjusted performance.

The Investment Guideline and Mandate detail the permissible financial instruments and their risk limits. Ongoing monitoring and reporting are undertaken by the Investment Committee to ensure that investment activities are in accordance with the investment guidelines.

29. Fair value of financial instruments

(a) Fair value hierarchy

The Council categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active market for identical assets or liabilities that the Council can access at the measurement date.
- Level 2 Inputs other that quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Council has determined that the carrying amounts of financial assets and liabilities are reasonable approximation of their fair values as they are mostly short-term in nature.

29. Fair value of financial instruments (cont'd)

(b) Assets measured at fair value

The following table shows an analysis of each class of assets measured at fair value at the reporting date:

	2023					
	Fair value measurements at the reporting date using					
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant unobservable inputs (Level 3) \$	Total \$		
Financial assets: At fair value through profit or loss (Note 18)	6,078,850	_	_	6,078,850		
	2022					
	Fair value measurements at the reporting date using					
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant unobservable inputs (Level 3)	Total \$		
Financial assets: At fair value						
through profit or loss (Note 18)	5,029,707			5,029,707		

(c) Assets and liabilities not measured at fair value

Cash and short-term deposits, and creditors and accruals

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Caritas Singapore Community Council Limited

Notes to the financial statements
For the financial year ended 30 September 2023

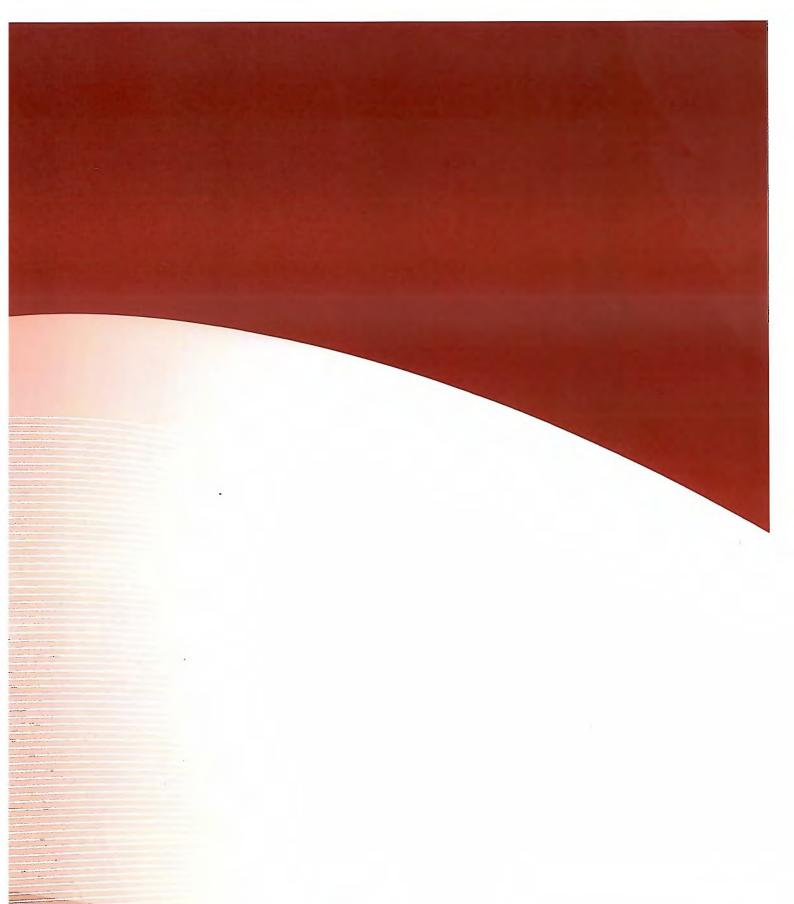
30. Reserves management

The reserves of the Council comprise the General Fund and the Agape Fund. The Council targets a general reserve level of two years, taking into account that the grant making function represents the majority of its expenditure, and the lag period between member organisations' budgetary needs and the inflow from current year's fundraising activities.

31. Authorisation of financial statements for issue

The financial statements for the financial year ended 30 September 2023 were authorised for issue in accordance with a resolution of the Directors on 11 January 2024.







7A Lorong 8 Toa Payoh #04-01 Agape Village, Singapore 319264



